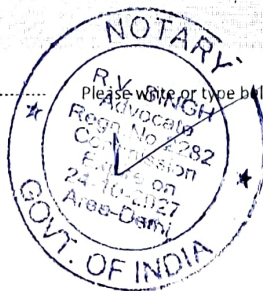


Government of National Capital Territory of Delhi

e-Stamp

Certificate No.	: IN-DL19688254418990Y
Certificate Issued Date	: 27-May-2026 02:19 PM
Account Reference	: IMPACC (IV)/ dl868403/ DELHI/ DL-NED
Unique Doc. Reference	: SUBIN-DL DL86840352034844672565Y
Purchased by	: HERIZON RESEARCH AND CONSULTANCY LLP
Description of Document	: Article 5 General Agreement
Property Description	: Not Applicable
Consideration Price (Rs.)	: 0 (Zero)
First Party	: HERIZON RESEARCH AND CONSULTANCY LLP
Second Party	: DEPARTMENT OF ECONOMICS BHARTI COLLEGE UNIVERSITY OF DELHI
Stamp Duty Paid By	: HERIZON RESEARCH AND CONSULTANCY LLP
Stamp Duty Amount(Rs.)	: 50 (Fifty only)



HERizon Research & Consultancy LLP
And

Department of Economics, Bharti College, University of Delhi

Statutory Alert:

1. The authenticity of this Stamp certificate should be verified at 'www.shcilestamp.com' or using e-Stamp Mobile App of Stock Holding Company of India. Any discrepancy in the details on this Certificate and as available on the website / Mobile App renders it invalid.
2. The onus of checking the legitimacy is on the users of the certificate.
3. In case of any discrepancy please inform the Competent Authority.

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HERIZON RESEARCH AND CONSULTANCY LLP HERIZON RESEARCH AND CONSULTANCY LLP HERIZON RESEARCH AND CONSULTANCY LLP



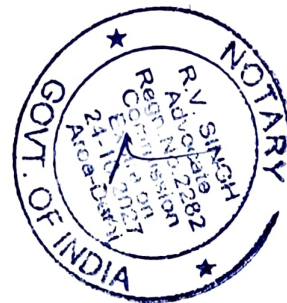
MEMORANDUM OF UNDERSTANDING

Between

HERizon Research & Consultancy LLP
And
Department of Economics, Bharti College, University of Delhi

Execution Details

Date of Signing	29-05-2026
Place of Signing	Bharti College, University of Delhi
Effective Date	1 st July 2026
MoU Valid Until	30 th June 2027
Number of Originals	Two originals, one for each Party



This Memorandum of Understanding is made on this ____ day of _____ 2026, by and between:

HERizon Research & Consultancy LLP, an LLP registered under the laws of India, having its office at Gurugram, Haryana, India, hereinafter referred to as "HERizon", represented through its authorised signatory Dr. Sandhya Dubey, Founder & CEO;

And

Department of Economics, Bharti College, University of Delhi, a constituent college of the University of Delhi, located at C-4, Janakpuri, New Delhi, hereinafter referred to as "Bharti College", represented through its Principal / Authorised Representative.

HERizon and Bharti College shall hereinafter individually be referred to as a "Party" and collectively as the "Parties".

1. Background and Context

HERizon is organising HERizon Youth Research Conference 2026, titled "The Young India Question: Evidence, Equity and Imagination for Viksit Bharat 2047", scheduled to be held online on 10, 11 and 12 July 2026.

The conference is designed as a creative, rigorous and policy-relevant academic platform for undergraduate students, postgraduate students, research scholars, early-career researchers, young faculty members, policy enthusiasts and young professionals to engage with India's urgent developmental questions.

Bharti College, University of Delhi, being a reputed institution committed to higher education, research, student development and academic excellence, has expressed interest in associating with HERizon as an academic collaborator for the said conference and broader academic engagement.

2. Purpose of the MoU

The purpose of this MoU is to establish an academic collaboration between HERizon and Bharti College for supporting the successful organisation, academic outreach and post-conference research possibilities of HERizon Youth Research Conference 2026.

The collaboration may include:

- Academic outreach and institutional collaboration for the conference.
- Exploration of publication pathways with reputed international and national academic publishers.
- Student exposure to research, policy dialogue, data-based inquiry and academic writing.
- Support for women academicians through research capacity-building initiatives.
- Long-term academic engagement through workshops, guest lectures, internships and faculty development programmes.

3. Nature of Collaboration

Department of Economics, Bharti College shall be associated with the conference as an Academic Collaborator / Institutional Collaborator.

This collaboration shall not amount to a partnership, joint venture, agency, employment relationship, franchise arrangement, financial merger or transfer of ownership between the Parties.

HERizon shall remain the conceptual owner, principal organiser and lead coordinating institution of HERizon Youth Research Conference 2026, unless otherwise agreed in writing.

4. Scope of Conference Collaboration

Department of Economics, Bharti College may support the conference through:

- Academic endorsement and institutional collaboration.
- Nomination of faculty members as session chairs, discussants, reviewers, mentors or panel members, subject to mutual consent.
- Encouraging participation from students, research scholars and faculty members.
- Supporting academic visibility of the conference through institutional networks, wherever administratively feasible.
- Contributing to thematic discussions in Economics, Development Studies, Gender, Public Policy, Youth Employment, Climate, AI, Society and Viksit Bharat 2047.

5. Publication Outreach

Memorandum of Understanding Academic Collaboration | Confidential until executed



Department of Economics, Bharti College may assist HERizon in approaching reputed academic publishers for publication opportunities arising from selected conference outputs.

This may include facilitation or communication with:

- International publishers such as Springer, Routledge, Taylor & Francis, Emerald, Palgrave Macmillan, Edward Elgar, Bloomsbury Academic or similar reputed publishers.
- National publishers such as Gyan Publishing House, Sage India, Rawat Publications, Orient Blackswan, Oxford University Press India, Cambridge University Press India, Atlantic Publishers or other reputed Indian academic publishers.
- Journals, edited volume series, policy brief platforms or academic publication channels, subject to suitability and publisher discretion.

Publication shall not be guaranteed and shall remain subject to publisher review, editorial standards, peer review, plagiarism and AI-use norms, thematic fit and contractual terms with the publisher.

HERizon shall retain the right to decide the final publication pathway, editorial structure, volume title, paper selection process, editorial board and publication ethics framework, in consultation with collaborators wherever appropriate.

6. Media Partner and Outreach Support

The Parties may jointly explore association with a suitable media partner for the conference.

The media partner may support:

- Pre-conference outreach.
- Digital visibility.
- Coverage of key conference themes.
- Dissemination of selected non-confidential conference highlights.
- Public engagement around youth research, Viksit Bharat 2047, gender, climate, employment and policy issues.

Any media partnership shall be formalised separately through written communication or an addendum, clearly defining scope of coverage, branding rights, logo usage, content approval, confidentiality restrictions and press release protocol.

No press release, public announcement or media communication using the name or logo of either Party shall be issued without prior written approval of both Parties.

7. HERizon's Responsibilities

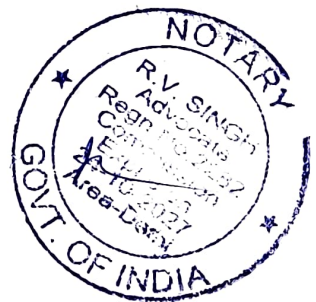
HERizon shall be responsible for:

- Conceptualisation and overall design of the conference.
- Preparation of conference brochure, themes, tracks, formats and submission guidelines.
- Management of registration forms, abstract submission forms and communication templates.
- Coordination with participants, speakers, reviewers, mentors and session chairs.
- Management of the online conference platform.
- Preparation of certificates, conference schedule, abstract book and other conference documents.
- Designing the review process and academic evaluation framework.
- Leading publisher communication and finalising publication pathways.
- Ensuring ethical standards with respect to plagiarism, AI use, originality and academic integrity.
- Maintaining financial responsibility for the conference unless a separate written financial agreement is executed.

8. Department of Economics, Bharti College's Responsibilities

Bharti College may support the collaboration through:

- Institutional association as academic collaborator.
- Sharing the conference announcement among relevant students, faculty members and academic networks, subject to institutional norms.
- Encouraging student participation, especially from Economics and allied disciplines.
- Nominating faculty members for suitable academic roles, subject to availability and mutual consent.
- Supporting publisher outreach through institutional academic contacts, wherever possible.
- Supporting media partner identification or outreach, where feasible.
- Supporting student engagement in selected conference activities.



- Coordinating with HERizon for future academic workshops, guest lectures, internships and FDP-related collaborations.

Department of Economics, Bharti College shall not be financially liable for conference expenses unless expressly agreed in writing.

9. Internship Commitment by HERizon

HERizon agrees to offer internship opportunities to up to ten students from the Bharti College, every academic year, subject to student interest, eligibility, availability of suitable roles, HERizon's internal selection process, submission of required documents and professional conduct.

The internships may involve exposure to:

- Research assistance.
- Literature review support.
- Data cleaning and basic analysis.
- Conference coordination.
- Policy brief preparation.
- Academic outreach.
- Workshop support.
- Documentation and communication.

Internships may be online, hybrid or project-based. HERizon shall issue internship certificates only upon satisfactory completion of assigned work. This clause does not create any guarantee of employment, stipend, permanent association or automatic selection.

10. Research Workshops, Guest Lectures and FDP Collaboration

The Parties agree to explore future collaborations in:

- Research methodology workshops.
- Quantitative and qualitative research training.
- Stata, R, Python, SPSS, NVivo, EViews, bibliometric analysis and systematic literature review workshops.
- Guest lectures by experts.
- Faculty Development Programmes.
- Student research orientation sessions.
- Policy-data labs.
- Women-in-academia research visibility programmes.

Such activities may be organised jointly or independently, subject to separate mutually agreed terms regarding date, duration, fee, resource persons, certification, platform, branding and responsibilities.

10A. Structured Entrepreneurship Workshop at Bharti College

HERizon shall provide at least one structured Entrepreneurship Workshop per academic year, to be conducted at Bharti College premises or through a mutually agreed platform. The workshop shall be designed to equip students with practical knowledge and skills in areas including but not limited to start-up ecosystems, social entrepreneurship, women-led enterprise development, design thinking, business ideation and development economics.

The specific date, duration, format and resource persons for each workshop shall be finalised through mutual written agreement at least thirty (30) days prior to the scheduled date. HERizon shall bear the responsibility of content curation and facilitation; Bharti College shall provide institutional support including venue, logistics coordination and student mobilisation.

11. Special Support for Women Academicians of Bharti College

In alignment with HERizon's mission to strengthen the academic visibility and research capacity of women academicians, HERizon agrees to offer faculty members of Bharti College, especially women academicians, access to selected HERizon research capacity-building programmes, FDPs and academic workshops at a 50% discounted rate.

This support shall remain subject to availability of seats, prior registration, programme-specific eligibility, HERizon's internal policies and exclusion of third-party costs, publisher fees, software fees or external certification costs.



HERizon shall provide academic guidance, process support and capacity building, but shall not engage in ghostwriting, unethical authorship practices, plagiarism or any form of academic misconduct.

12. Branding and Use of Names

The names, logos and institutional identities of HERizon and Bharti College may be used in conference-related material only after written approval from authorised representatives of both Parties.

The conference brochure, posters, website content, certificates, social media posts and media releases may carry Bharti College's name as Academic Collaborator / Institutional Collaborator, subject to approval.

Neither Party shall use the name, logo, seal, emblem or goodwill of the other Party for unrelated activities without prior written consent.

13. Intellectual Property Rights

The original concept, theme structure, conference formats, programme architecture, communication design, brochures, templates, policy labs, manifesto concept and HERizon-branded outputs shall remain the intellectual property of HERizon unless otherwise agreed in writing.

Authors shall retain copyright over their respective papers, policy memos, essays, data stories and presentations, subject to rights granted by them for presentation, publication or dissemination.

Any jointly created academic output shall acknowledge the contribution of both Parties in a mutually agreed manner. Publication rights, editorial rights and copyright arrangements for edited volumes, proceedings, policy briefs or other outputs shall be separately governed by publisher agreements or author consent forms.

14. Academic Integrity and Ethics

The Parties agree to maintain high standards of academic integrity. All submissions shall be expected to comply with:

- Originality requirements.
- Proper citation and referencing.
- Plagiarism checks.
- Responsible AI-use norms.
- Data ethics.
- Authorship ethics.
- Respectful academic conduct.

HERizon may reject, withdraw or disqualify any submission found to violate academic integrity norms.

15. Financial Terms

Unless otherwise agreed in a separate written agreement, HERizon shall manage conference-related registration fees, receipts and financial administration.

Bharti College shall not be required to bear any financial liability. No revenue-sharing arrangement shall be presumed under this MoU.

In recognition of Bharti College's role as a Distinguished Academic Partner, HERizon shall fully exempt the conference registration fee for all student and faculty participants from Bharti College for the HERizon Youth Research Conference 2026. This exemption shall apply to paper presenters, attendees and panel participants from Bharti College, subject to prior registration and confirmation by the designated faculty coordinator of Bharti College. The exemption is non-transferable and applies solely to the conference registration fee; any ancillary costs such as travel, accommodation or publication-related fees, if applicable, shall remain the responsibility of the individual participant.

No Party shall incur financial obligations on behalf of the other Party without prior written consent. Any future revenue-sharing, sponsorship-sharing, publisher-related cost-sharing or workshop fee-sharing arrangement shall be documented separately.

16. Certificates and Recognition

Certificates issued for HERizon Youth Research Conference 2026 shall be designed and issued by HERizon, with the name/logo of Bharti College included as academic collaborator wherever mutually approved.



The Parties may also issue certificates for jointly organised future workshops, FDPs, guest lectures or internship programmes, subject to separate written agreement. Certificate design, signatories and institutional branding shall be mutually decided for jointly branded activities.

17. Confidentiality

The Parties agree to maintain confidentiality regarding internal communications, participant data, reviewer details, unpublished papers, publisher negotiations, financial discussions, strategic plans and any information marked confidential by either Party.

Confidential information shall not be disclosed to any third party without prior written consent, except where required by law or institutional regulation.

18. Data Protection and Participant Information

Participant data collected for the conference shall be used only for conference administration, communication, certification, publication consideration and related academic purposes.

No participant data shall be sold, commercially transferred or shared with external parties without consent or lawful basis.

HERizon may include consent clauses in registration and submission forms regarding use of participant data, recording of online sessions, publication of names in abstract books or conference reports, use of photographs/screenshots for academic publicity and communication regarding future academic opportunities.

19. Media, Recordings and Publicity

The conference may involve online recordings, screenshots, social media posts and digital dissemination. HERizon shall include appropriate consent provisions in registration forms.

Any public use of recordings, photographs, participant quotes, speaker comments or session excerpts shall be done with due academic sensitivity and appropriate consent. No confidential discussion, unpublished paper or closed-door mentoring session shall be publicly circulated without permission.

20. Duration of the MoU

This MoU shall come into effect from the date of signing and shall remain valid until 31 June 2027, unless terminated earlier by either Party.

The conference-specific clauses shall apply primarily to HERizon Youth Research Conference 2026. Broader collaboration clauses relating to internships, workshops, guest lectures, FDPs and faculty support may continue during the validity of this MoU, subject to mutual convenience and written communication.

The MoU may be renewed by mutual written consent.

21. Termination

Either Party may terminate this MoU by giving 30 days' written notice to the other Party.

Termination shall not affect activities already completed, certificates already issued, confidentiality obligations, publication processes already initiated with author consent, financial obligations expressly agreed before termination or ongoing internships/programmes already commenced, unless continuation becomes impracticable.

Immediate termination may be initiated in cases of misuse of institutional name or logo, academic misconduct, reputational harm, breach of confidentiality, financial misrepresentation or violation of applicable laws.

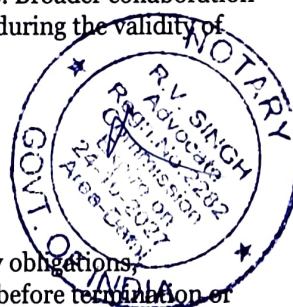
22. Limitation of Liability

Neither Party shall be liable for indirect, incidental, reputational, consequential or special damages arising out of this MoU.

Bharti College's role shall be limited to academic collaboration and facilitation as described herein. HERizon shall remain responsible for the operational conduct of the conference unless otherwise agreed.

No Party shall make commitments, representations or financial promises on behalf of the other Party without written authorisation.

23. Dispute Resolution and Governing Law



In case of any dispute arising from this MoU, the Parties shall first attempt to resolve the matter amicably through mutual discussion between authorised representatives.

If the matter remains unresolved, it may be referred to a mutually agreed senior representative/committee of both Parties. This MoU shall be governed by the laws of India. Subject to applicable law and institutional rules, the courts at New Delhi shall have jurisdiction.

24. Non-Binding Nature

This MoU expresses the intention of the Parties to collaborate in good faith.

Except for clauses relating to confidentiality, intellectual property, branding, data protection, academic integrity, financial commitments expressly agreed in writing, dispute resolution and termination, this MoU shall not create legally enforceable commercial obligations.

Any specific activity involving financial commitments, revenue-sharing, publisher contracts, media contracts, sponsorships, resource persons, workshops, FDPs or certification arrangements shall be governed by separate written agreements or addenda.

25. Amendments and Force Majeure

Any amendment, modification or addition to this MoU shall be valid only if made in writing and signed by authorised representatives of both Parties.

Neither Party shall be held responsible for delay or failure in performance due to circumstances beyond reasonable control, including natural disasters, internet disruption, platform failure, government restrictions, institutional closure, public health emergencies, cyber incidents or any other force majeure event. The affected Party shall inform the other Party as soon as reasonably possible.

26. Authorised Representatives

For HERizon Research & Consultancy LLP: Dr. Sandhya Dubey, Founder & CEO, Email: sandhyadubey@herizonrc.com.

For Department of Economics, Bharti College, University of Delhi: Dr. Princy Jain, Teacher In-Charge and Assistant Professor, Department of Economics, University of Delhi.

27. Execution

IN WITNESS WHEREOF, the Parties hereto have caused this Memorandum of Understanding to be executed by their duly authorised representatives on the date and place first mentioned above.

For and on behalf of
HERizon Research & Consultancy LLP

Signature: _____

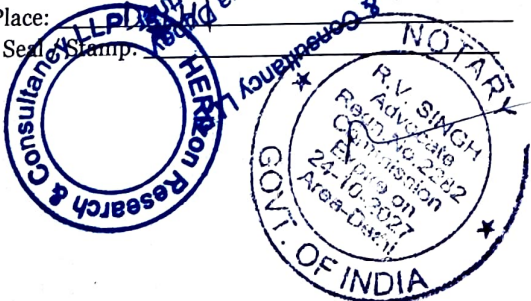
Name: Dr. Sandhya Dubey

Designation: Founder & CEO

Date: 29-05-2026

Place: _____

Seal / Stamp: _____



For and on behalf of
Department of Economics, Bharti College,
University of Delhi

Signature: _____

Name: Prof. Dr. Saloni Gupta

Designation: Principal, Bharti College

Signature: _____

Name: Dr. Princy Jain

Designation: Assistant Professor (Teacher In-Charge),
Dept. of Economics, Bharti College

Date: 29-05-2026

Place: DELHI

Seal / Stamp: _____

Witnesses

Witness 1

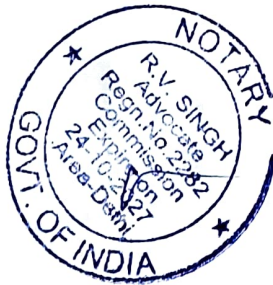
Name: Rajen Kasane

Witness 2

Name: MEENU

Memorandum of Understanding | Academic Collaboration | Confidential until executed

Signature: <u>[Signature]</u>	Signature: <u>[Signature]</u>
Address: <u>C-51-A, Hardly</u>	Address: <u>C-231, Sultan Puri N.D-86</u>
Date: <u>Aligarh, Delhi 84</u>	Date: <u>27.05.2025</u>



ATTESTED
[Signature]
Notary Public Delhi

12 7 MAY 2026